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### Performance review

In an environment when simply maintaining last year's performance is praiseworthy, we can feel justifiably proud of how well our Lenmed people performed under such trying circumstances. The Group has delivered an impressive operational performance, proving the resiliency of Lenmed's business model once more. Despite extremely trying trading conditions, overall growth in Paid Patient Days (PPDs) of 8% was noted. PPD growth in our South African facilities was 8.7% higher than prior year, reducing to 3.4% excluding the effect of our new Royal Hospital and Heart Centre in Kimberley. Revenue per PPD increased by 6.1% across the Group, with increased theatre utilisation and better case mix noted, offset by stricter managed care interventions and reduced neonatal admissions in South Africa.

The Group's revenue increased by 14.7% from R2 220.8 million to R2 546.1 million. Strong increases came from Royal, Zamokuhle, Randfontein, Kathu and Maputo hospitals with all recording greater than 20% increase in revenue

The Group continues to use the concept of normalised earnings before interest, taxation, depreciation and amortisation (EBITDA), as well as normalised headline earnings, as measures to provide shareholders with consistent and comparable reporting tools. The Group's Normalised EBITDA margin decreased marginally to 17.5% from 18% in the prior year, mainly as a result of the Kimberley facility not reaching optimal utilisation. On a segmental basis, the EBITDA Margin for South African Hospitals was 17% (FY2018: 18%), whilst the EBITDA Margin achieved for the rest of Africa operations increased to 18% (FY2018: 16%), on the back of stronger performances at both units, coupled with the full year effect of the rental reduction in Botswana.

In order to align the Group to the rest of the industry and to more fully reflect the cost of the land and buildings in the Group, the Board has decided to carry this category of asset at historical cost less accumulated depreciation and less any impairment losses. This amends the current accounting policy, where land and buildings are carried at their current market valuations. This change in the accounting policy has resulted in the following amendments: Land and buildings in 2018 as a result of the revaluation of prior periods has been decreased by R303.6 million while the revaluation reserve of R230.5 million and deferred taxation attributable to the revaluation of R75.6 million has been extinguished. The income statement in 2018 and 2019 has resulted in an increase of R1.2 million in profit before interest and taxation and R0.9 million after tax.

Core Headline Earnings at R142.6 million (2018: R163.4 million) decreased by 12.8% against the prior year. This was primarily attributable to the large increase in the finance costs of R36.0 million, arising from increased borrowings. These borrowings were incurred to finance the Royal Hospital and Heart Centre hospital, which cost the Group R408.4 million, as well as the current year capital expenditure as noted below. Additionally, in

line with IAS 23 'Borrowing Costs', finance costs of R21.5 million in 2018 were capitalised due to interest incurred on the capital spend at the new hospital in Kimberley, which opened during the previous financial year. The Group's results were also impacted by an increased depreciation charge due to the full impact of the RHHC being felt in the current year. The depreciation on the SAP implementation was also debited to the income statement for the first time and amounted to R4.9 million.

The Group generated R423.6 million from operating activities (2018: R360.8 million), reflecting a 17.4% improvement in cash flow during the current year. This was due to strong cash flows from the operations of the hospital. The Group's cash generated by operating activities as a percentage of normalised EBITDA improved from 98% to 100%. This strong result exceeds the Group's target of 90% and reflects the initiatives that have been successfully achieved through our centralisation of key functions

This Group obtained a composite borrowing facility of just over R1.6 billion from Rand Merchant Bank during March 2019, of which R1.2 billion had been utilised at year end. The additional unutilised portion of the facility will allow the Group head room to look at further acquisitions and any further capital expenditure.

Lenmed's net interest bearing debt to equity ratio (excluding loans from minorities) has decreased from 60.6% to 54.9%. The interest ratio coverage decreased in line with increased interest payable to 2.7 times (2018: 3.5), with cash flow from operations to net interest expense dropping from 3.8 times to 3.2 times. The Rand Merchant Bank facility is at a lower rate and, combined with lower capital expenditure levels, should result in improved ratios in 2020. The Group, despite significant borrowings, believes it can adequately repay the current debt.

### **Subsequent events**

The directors are not aware of any other matter or circumstance arising since the end of the financial year, not otherwise dealt with in the Group and company financial statements which significantly affects the financial position at 28 February 2019 or the result of its operations or cash flows

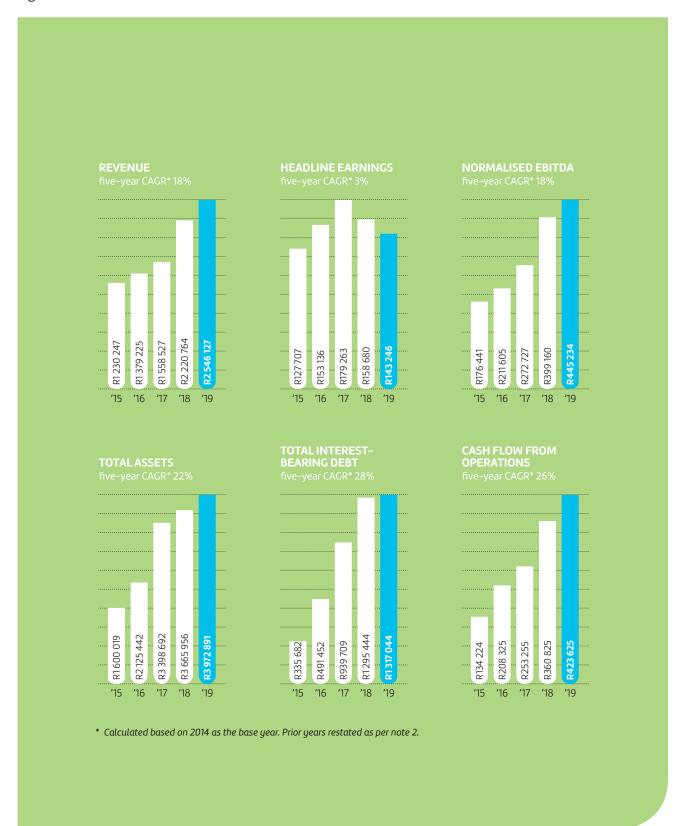
### Outlook

Forward planning in a highly unpredictable environment is about hoping for the best outcome, while preparing for the worst. Our planning is in place for various scenarios, so that Lenmed can react swiftly and appropriately when required.

We are optimistic that the newly elected government will provide the policy certainty and climate required to improve investment sentiment, setting the economy onto a positive trajectory to increase formal employment. It is imperative that we leverage off our ability to be agile and innovative and become a disruptive force in this market.

# Five-year review\*

Figures in '000



## Statements of comprehensive income

	Grou	Group	
Figures in R'000	2019	Restated 2018	
Profit and Loss Revenue Cost of sales	2 546 127 (715 256)	2 220 764 (642 592)	
GROSS PROFIT	1 830 871	1 578 172	
Other income Share of profit of share in associates	80 563	77 729	
Operating costs	(1547764)	(1 315 803)	
PROFIT BEFORE INTEREST AND TAXATION	363 670	340 098	
Share of profit from associates Investment income Finance costs	1 850 4 422 (141 206)	1 628 8 680 (105 205)	
PROFIT BEFORE TAXATION	228 736	245 201	
Taxation	(53 242)	(54 390)	
PROFIT FOR THE YEAR	175 494	190 811	
Other comprehensive income Items that may be reclassified subsequently to profit and loss Foreign currency translation reserve	76 182	(37 920)	
Total other comprehensive income	76 182	(37 920)	
TOTAL COMPREHENSIVE INCOME	251 676	152 891	
Profit for the year attributable to: Non-controlling interests Lenmed Investments Ltd equity holders	32 735 142 759	32 570 158 241	
	175 494	190 811	
Total comprehensive income attributable to: Non-controlling interests Lenmed Investments Ltd equity holders	35 577 216 099	35 412 117 479	
terrined investments and equity noticers	251 676	152 891	

# Statements of financial position

		Group	
Figures in R'000	2019	Restated 2018	Restated 2017
Assets			
Non-Current Assets			
Property, plant and equipment	2 738 129	2 522 208	2 300 911
Goodwill	312 888	312 888	315 052
Intangible assets Investment in associates	26 573 4 497	18 969 5 607	- 4 429
Deferred taxation	67 208	60 352	46 857
Deterred (axation			
	3 149 295	2 920 024	2 667 249
Current Assets	62.740	62.200	20.027
Inventory	63 749	62 398	38 837
Trade and other receivables Current tax assets	666 519 22 454	600 693 17 571	517 716 6 860
Cash and cash equivalents	70 874	65 270	168 030
Cash and Cash equivalents			
	823 596	745 932	731 443
TOTAL ASSETS	3 972 891	3 665 956	3 398 692
Equity and Liabilities			
Equity and Reserves		125.005	400 407
Stated capital	426 006	426 006	422 407
Other Reserves Accumulated profits	141 067 1 240 260	73 140 1 111 540	111 901 1 135 994
Non-controlling interest	169 747	135 434	202 694
Non controlling interest			
	1 977 080	1 746 120	1 872 996
Non-Current Liabilities	1 017 651	1 054 930	774 722
Long term liabilities Loans from minorities	42 496	63 832	102 347
Deferred taxation	236 520	220 765	203 991
Defended toxaction			
	1 296 667	1 339 527	1 081 060
Current Liabilities	200 657	220.024	270 404
Trade and other payables	359 687	320 921	270 101
Current portion of long term liabilities Provisions	150 349 56 646	112 511 47 666	87 331 36 376
Current tax liabilities	12 065	47 666	36 376 10 455
Bank overdraft	120 397	94 990	40 373
	699 144	580 309	444 636
TOTAL EQUITY AND LIABILITIES	3 972 891	3 665 956	3 398 692
TOTAL EQUIT FAIND LIABILITIES	2 3/2 891	2 COD 320	<u> </u>

# Statement of changes in equity

Figures in R'000	Stated capital	Revaluation reserve	Foreign currency translation reserve	Share- based payment reserve	Accumulated profits	Equity attributable to Group	Non- controlling interest	Total
Balance at 1 March 2017	422 407	230 259	105 167	6 734	1 134 401	1898 968	202 883	2 101 851
Change in accounting policy	-	(230 259)			1 593	(228 666)	(189)	(228 855)
RESTATED BALANCE	422 407	-	105 167	6 734	1 135 994	1 670 302	202 694	1872 996
Change in accounting policy Profit for the year Other comprehensive	- -	-		-	842 157 398	842 157 398	(1) 32 571	841 189 969
income Share-based payment accrual Additional investment	-	-	(37 440)	(1 321)	-	(37 440)	(480)	(37 920)
related to subsidiary Change in non-controlling interest	-	-	-	-	(182 694)	(182 694)	(99 350)	(282 044)
Issue of share capital  BALANCE AT	3 599	-	-	-	-	3 599	-	3 599
1 MARCH 2018	426 006	_	67 727	5 413	1 111 540	1 610 686	135 434	1746 120
Profit for the year Other comprehensive	-	-	-	-	142 759	142 759	32 735	175 494
income Dividends IFRS 9 Transition	-	-	73 340	-	-	73 340 -	2 842 (305)	76 182 (305)
adjustment Share-based payment					(10 831)	(10 831)	-	(10 831)
accrual Additional investment	-	-	-	(5 413)	-	(5 413)	-	(5 413)
related to subsidiary	-	-	_	-	(3 207)	(3 207)	(960)	(4 167)
BALANCE AT 28 FEBRUARY 2019	426 006		141 067	-	1 240 061	1807334	169 746	1977 080
Note	1							

Note

### Statements of cash flows

	Gro	Group	
Figures in R'000	2019	Restated 2018	
Cash flows from operating activities Profit for the year Adjustments for:	175 494	190 811	
Finance costs Income tax Depreciation and amortisation Interest income Loss on disposal of property, plant and equipment Share-based payment (reversal)/accrual Income from associates Foreign currency translation adjustments	141 206 53 242 82 798 (4 422) 684 (5 413) 1 110 (6 025)	105 205 54 390 53 500 (8 680) - (1 321) (1 178) (23 572)	
Operating cash flow before working capital changes Working capital changes Increase in inventory Increase in trade and other receivables Increase in trade and other payables and accruals	438 674 4 551 (51 770) 32 170	369 155 (13 864) (88 329) 93 863	
Cash generated by operating activities Interest income Finance costs Income tax paid	423 625 4 422 (141 206) (42 611)	360 825 8 680 (103 825) (67 590)	
NET CASH FROM OPERATING ACTIVITIES	244 230	198 090	
Cash flows from investing activities Property, plant and equipment acquired - to maintain operating capacity	(169 331) (80 980)	(300 311)	
- to maintain operating capacity - to expand operating capacity - Instalment sale agreements (non-cash)	(30 980) (127 886) 39 535	(28 947) (295 673) 24 309	
Intangible assets acquired Proceeds on disposals of property, plant and equipment Business combination effected	(12 538) 5 (3 550)	(12 594) - (10 404)	
NET CASH UTILISED IN INVESTING ACTIVITIES	(185 414)	(323 309)	
Cash flows from financing activities Proceeds from equity issued Net loans (repaid)/raised	- (72 064)	3 599 278 763	
Loans raised Loans paid	60 243 (132 307)	565 354 (286 591)	
Acquisition of minority interest in subsidiary Non-controlling interests share buy-back Dividends paid	(4 167) (306)	(316 298) - -	
NET CASH UTILISED IN FINANCING ACTIVITIES  Decrease in cash and cash equivalents  Translation movement  Cash and cash equivalents at beginning of the year	(76 537) (17 721) (2 082) (29 720)	(33 936) (159 155) 1 778 127 657	
CASH AND CASH EQUIVALENTS AT END OF THE YEAR	(49 523)	(29 720)	

### **Accounting policies**

### 1. Basis of Preparation

These preliminary consolidated statements that are not audited have been correctly extracted from the audited annual financial statements that PKF Durban have issued an unqualified opinion on. The results have been prepared under the supervision of Vaughan Firman CA(SA).

These preliminary consolidated statements are prepared in accordance with International Financial Reporting Standards (IFRS), Interpretations adopted by the International Accounting Standards Board (IASB), the IFRS Interpretations Committee (IFRIC) of the IASB, SAICA financial reporting guides as issued by the Accounting Practices Committee, financial reporting announcements issued by the Financial Reporting Standards Council and the Companies Act of South Africa. These policies have been consistently applied to all years presented, unless otherwise stated. They have been prepared on the historical cost basis.

The Group changed its accounting policy for the determination of the carrying amount of land and buildings from the revaluation method to the cost method. The change in accounting policy has been accounted for retrospectively and the comparative statements for 2018 have been restated. Refer to note 2 for further information.

### Adoption of new and revised accounting standards

The Group has adopted the following accounting standards in the preparation of the consolidated financial statements which have been effective from 1 January 2018 (refer to note 2):

- IFRS 15 Revenue from contracts from customers
- IFRS 9 Financial Instruments

All new and revised standards that became effective during this period were adopted and where material is highlighted in note 2. The preparation of financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that may affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision only affects that period, or in the period of the revision and future periods if the revision affects both current and future periods.

# Notes to the Consolidated Annual Financial Statements

	Figures in R'000	No of Shares	2019	2018
1.	<b>Stated capital Authorised</b> 1 000 000 000 (2018: 1 000 000 000) ordinary shares at no par value			
	<b>Issued</b> 709 533 909 ordinary shares at no par value (2018: 709 533 909 ordinary shares)		426 006	426 006
	Share reconciliation Balance at the beginning of the year Ordinary shares issued during the year Share issue expenses	709 533 909 - -	426 006 - -	422 407 3 950 (351)
		709 533 909	426 006	426 006

During the year under review Nil (2018: 1, 975 million) shares were issued by the company.

The directors are authorised, in terms of the company's Memorandum of Incorporation, to issue and allot any of the unissued share capital for any purpose and upon such terms and conditions as they deem fit.

### 2. Change in accounting policy

### 2.1 IAS 16 Property, plant and equipment – Land and buildings

The Group changed its accounting policy for the determination of the carrying amount of land and buildings from the revaluation method to the cost method. Due to the significant fluctuations in the valuation of land and buildings as well as their specialised nature the change to the cost method will result in the financial statements providing more reliable and relevant information.

The change in accounting policy has been accounted for retrospectively and the comparative statements for 2018 have been restated. Land and buildings and depreciation have been restated for all periods described below:

	2019/02/28	2018/02/28	2017/03/01
Decrease in depreciation	1 169	1 169	-
(Increase) in deferred tax expense	(327)	(327)	-
Increase in profit for the year	842	842	-
(Decrease) in land and buildings carrying amount	(301 242)	(303 580)	(304 749)
(Increase) in deferred tax	74 913	75 567	75 894
(Decrease) in revaluation reserve	-	-	(230 448)
Adjustment against retained earnings at the beginning of the year		_	1 593

### Notes to the Consolidated Annual Financial Statements continued

#### 2.2 IFRS 9 Financial instruments

IFRS 9 addresses the accounting principles for the financial reporting of financial assets and financial liabilities, including classification, measurement, impairment, derecognition, and hedge accounting. IFRS 9 replaces the earlier versions of IFRS 9 and completes the IASB's project to replace IAS 39 Financial Instruments: Recognition and Measurement. The standard is mandatory for accounting periods beginning on or after 1 January 2018 and has, therefore, been adopted by Lenmed for the year ended 28 February 2019. The Group has applied the standard retrospectively as at 1 March 2018 with no restatement of comparative information for prior years. IFRS 9 replaces the 'incurred loss' model of IAS 39 with a forward looking 'expected credit loss' model to measure impairment losses on financial assets. The majority of the Group's financial assets are trade receivables, for which IFRS 9 requires the simplified approach to be applied, measuring the impairment loss allowance based on lifetime expected credit loss. Further to this, as a practical expedient, Lenmed has applied a provision matrix assessing historical credit losses per aged bucket of trade debtors and overlaid this with Lenmed's assessment of general economic conditions to estimate expected future losses. There is an opening movement to retained earnings R10.83 million and an adjustment of R16.4 million to current year earnings to align to the new standard. This has had the effect of increasing the doubtful debt provision from R56.1 million to R82.4 million.

#### 2.3 IFRS 15 Revenue from Contracts with Customers

The core principle of the new standard is to recognise revenue to depict the transfer of goods or services to customers in amounts that reflect the consideration (that is, payment) to which the company expects to be entitled in exchange for those goods or services. The new standard also results in enhanced disclosures about revenue, provides guidance for transactions that were not previously addressed comprehensively (for example, service revenue and contract modifications) and improves guidance for multiple-element arrangements. The company performed an impact assessment and concluded that IFRS 15 Revenue does not impact materially on the Group revenue. The presentation and disclosure requirements in IFRS 15 have been updated.

### Our hospitals

### **Ahmed Kathrada Private Hospital**

K43 Highway, Extension 8, Lenasia Gauteng T. +27 87 087 0642 F. +27 11 852 8910

### **Bokamoso Private Hospital**

Plot 2435, Mmopane Block 1, Gaborone, Botswana T. +267 369 4000 F. +267 369 4140

### **Daxina Private Hospital**

1682 Impala Street, Lenasia South, Gauteng T +27 87 087 0644 F +27 11 855 1039

### **Ethekwini Hospital and Heart Centre**

11 Riverhorse Road, Riverhorse Valley Business Estate, Queen Nandi Drive, Durban, KwaZulu-Natal T. +27 31 581 2400 F. +27 31 581 2699

### **Kathu Private Hospital**

#### La Verna Private Hospital

1 Convent Road, Ladysmith, KwaZulu-Natal T. +27 87 087 2600 F. +27 36 637 4889

### **Maputo Private Hospital**

Rua do Rio Inhamiara, Sommerschield II, Maputo, Mozambique T. +258 21 48 3905 F. +258 21 49 3680

### **Randfontein Private Hospital**

Ward Street Ext, Randfontein, Gauteng T. +27 87 087 2700 F. +27 11 411 3134

#### **Shifa Private Hospital**

482 Randles Road, Sydenham, Durban, KwaZulu-Natal T +27 87 087 0641 F +27 86 559 7043

### Zamokuhle Private Hospital

128 Flint Mazibuko Street, Hospital View, Tembisa, Gauteng

### **Royal Hospital and Heart Centre**

Corner Welgevonden and Jacobus Smit Street, Royldene, Kimberley T. +27 53 045 0350



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